

How the new children's hospital will attract, develop, motivate and retain productive, engaged employees

Phil Welsh

Director of Strategic HR, Organisational Development and Change Management, Children's Hospital Group





Introducing the new children's hospital



The Transformation Challenge



How the new children's hospital will attract, develop, motivate and retain productive, engaged employees





Introducing the new children's hospital



The Transformation Challenge



How the new children's hospital will attract, develop, motivate and retain productive, engaged employees



A case for change...





The physical space...





Introducing the new children's hospital



The Transformation Challenge



How the new children's hospital will attract, develop, motivate and retain productive, engaged employees



Transformation Drivers



Model of Care for Paediatric Services







Education, Research & Innovation



Introducing the new children's hospital



The Transformation Challenge



How the the new children's hospital will attract, develop, motivate and retain productive, engaged employees



How the new children's hospital will.....



productive, engaged employees

Retain

What do staff care about?

The Gallup
12 Employee
Engagement
Framework

Opportunity

Involvement in the transformation, long term career development and opportunity to make a difference

NHS Engagement Study (West et al 2012)

Recognition

Organisation that values staff and recognises individual and team success

The Work

Meaningful work that inspires and motivates in a world class digital environment

Our Employee Commitment

The Organisation

Centre of
Excellence focused
on employee
engagement and a
collaborative
culture

The People

Inspiring leaders
committed to sharing
knowledge,
supportive
colleagues with
shared vision for
excellent patient
care



Staff will have the opportunity to be part of the transformation and deliver the best paediatric healthcare in Ireland



Continuous Learning and Improvement



Opportunity to make a difference



Education, Research and Innovation

Staff in the new children's hospital will support the delivery of the highest quality of care to the children of The Work Ireland Purpose & Meaning Cool work space The right kit



The new children's hospital will bring together the best talent across all disciplines and services to work in collaboration as one organisation and one paediatric network



Inspiring Leaders



Camaraderie



Engagement



Staff will take pride in their workplace – a digital hospital that is recognised globally as a centre of excellence with a focus on a collaborative culture



Digital Design



Service Quality



Community Culture



Staff at the new children's hospital will feel valued and supported and will be recognised for individual and team success



Recognition



Valued Employees



Wellbeing



Introducing the new children's hospital



The Transformation Challenge



How the new children's hospital will attract, develop, motivate and retain productive, engaged employees



The Transformation Framework – how will we get there?





Ongoing Communication and engagement

Culture Alignment



How you will be involved A Key Activities &

Target Operating

Model



Transitioning and ongoing support

Organisation Design





Workforce Planning



New ways of working

Principles

- Inclusion, Involvement & Information
- Future Focus mindset
- Co creation of solutions

