

Case for a transformation fund

Evidence from England and wider

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Intro

- Transformation in England
- Other examples
- Learning from successful transformation

England

Five Year Forward View



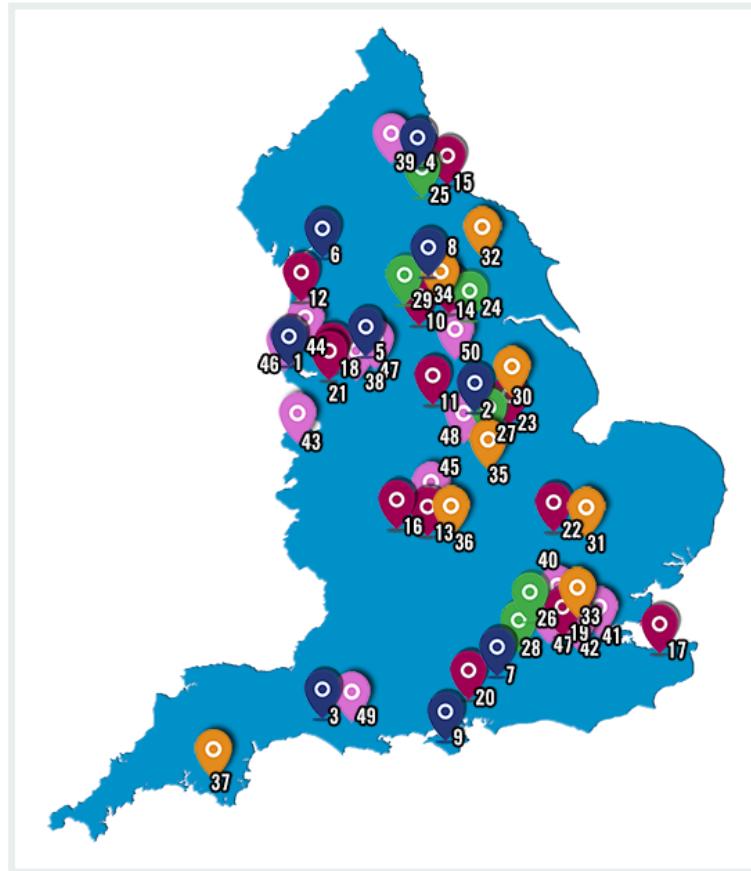
The programme

'[The NHS needed] to overcome the artificial dichotomy between change being led centrally or locally... This is not one size fits all, not 1,000 flowers blooming; it's horses for courses.'

Simon Stevens

- Five categories of new care model
- Modest funding for sites: £500,000 to £8m per year
- National support package
- Evaluation

50 Vanguard

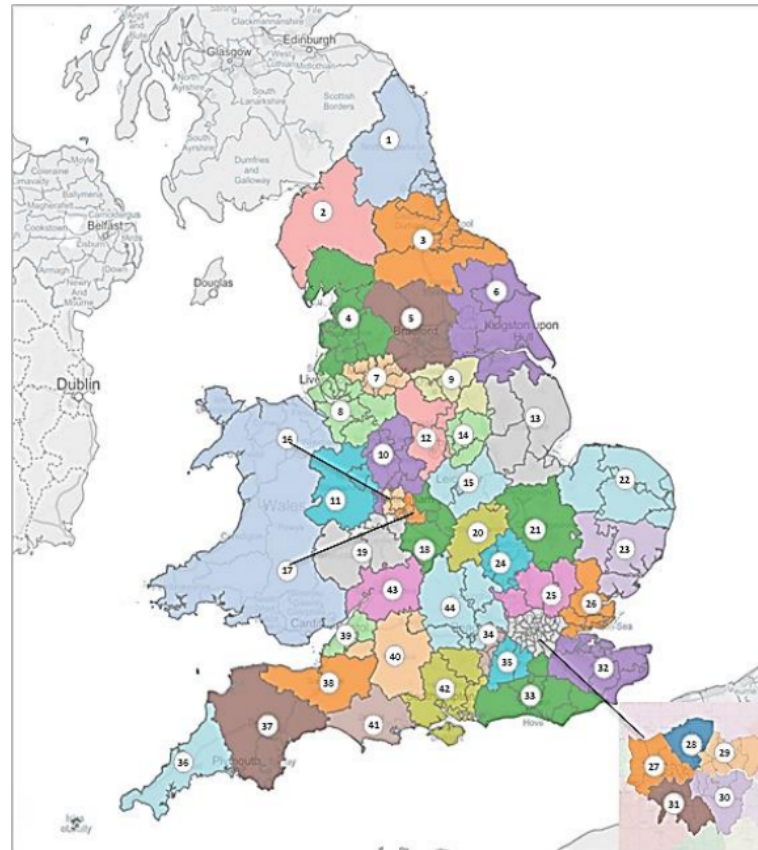


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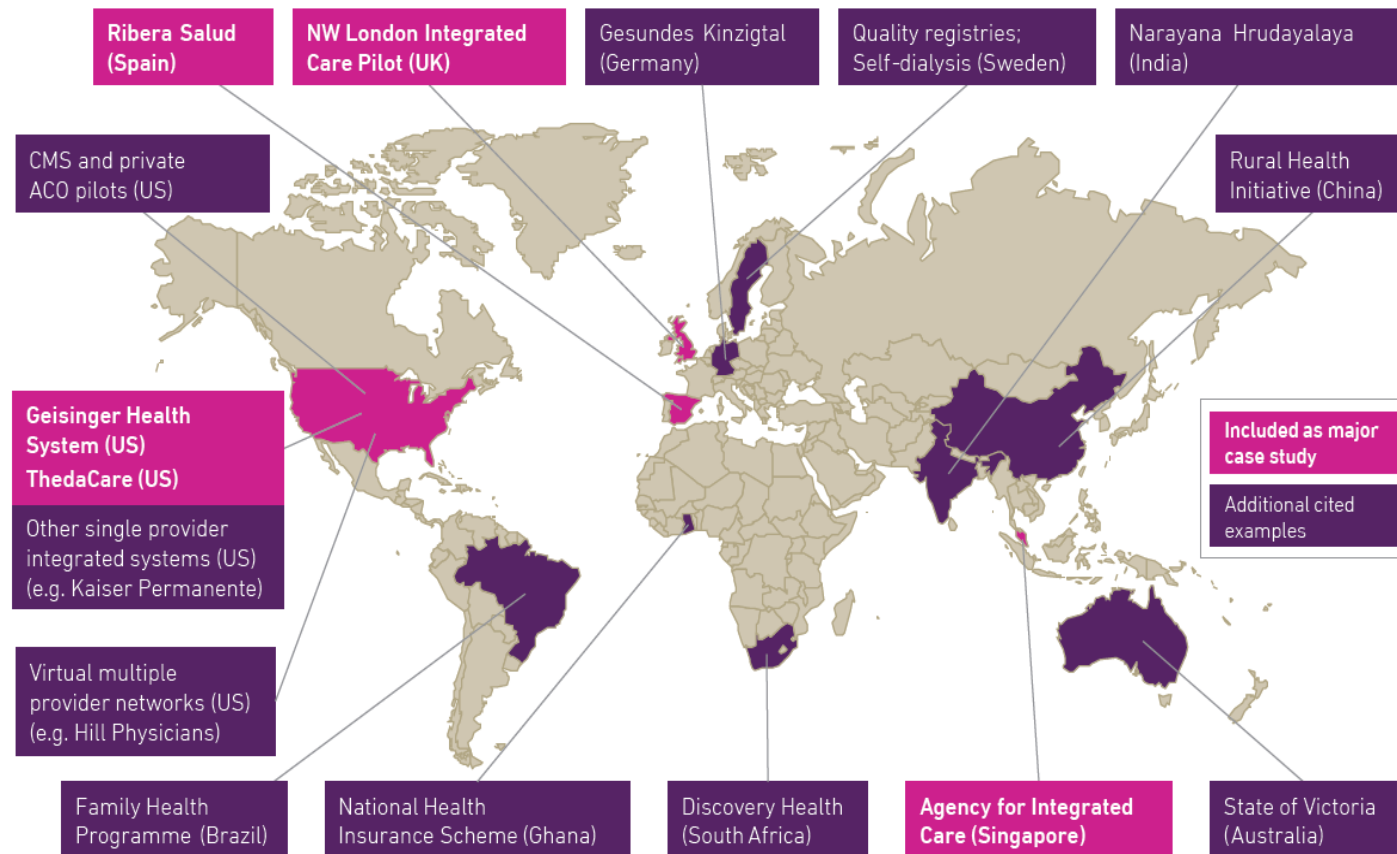
- 9 integrated primary and acute care systems – joining up GP, hospital, community and mental health services
- 14 multispecialty community providers – moving specialist care out of hospitals into the community
- 6 enhanced health in care homes – offering older people better, joined up health, care and rehabilitation services
- 8 urgent and emergency care – new approaches to improve the coordination of services and reduce pressure on A&E departments
- 13 acute care collaborations – linking local hospitals together to improve their clinical and financial viability, reducing variation in care and efficiency.

44 Sustainability and Transformation Plans

2.1 England – footprint map (index on next page)



Accountable Care Worldwide



Other examples

Deinstitutionalisation of MH services

- Since the mid-1980s, mental health services have been radically transformed.
- Large-scale shift in care and support for people with mental health problems from psychiatric institutions to community-based settings.
- In the UK, this resulted in the closure of all institutions, where approximately 100,000 people had lived.

National Service Framework for MH in England

- Early 2000s, community MH services underwent a national programme of development
- Central to 10-year plan to improve the outcomes and experiences of people with mental health problems.
- Resulted from public and media pressure to reform community care provision following a series of high-profile adverse events involving people with mental illness.

Canada's Primary Health Care Transition Fund

- CAD800m fund ran from 2000 to 2006
- Providing transitional costs to support the transformation of Canada's primary health care system.
- Primary health care in Canada is publicly funded and mostly free at the point of use.
- Transformation in primary care was deemed a priority after public and political concerns over quality and access.

Denmark's hospital transformation quality fund

- In 2007 the Danish government introduced a national Quality Fund of DKK42.7bn (£5.9bn)
- Build new hospitals over a 10-year period.
- New hospitals have lower capacity, so care must be delivered differently.
- Form the basis of a new infrastructure for health and care delivery.

The London Challenge

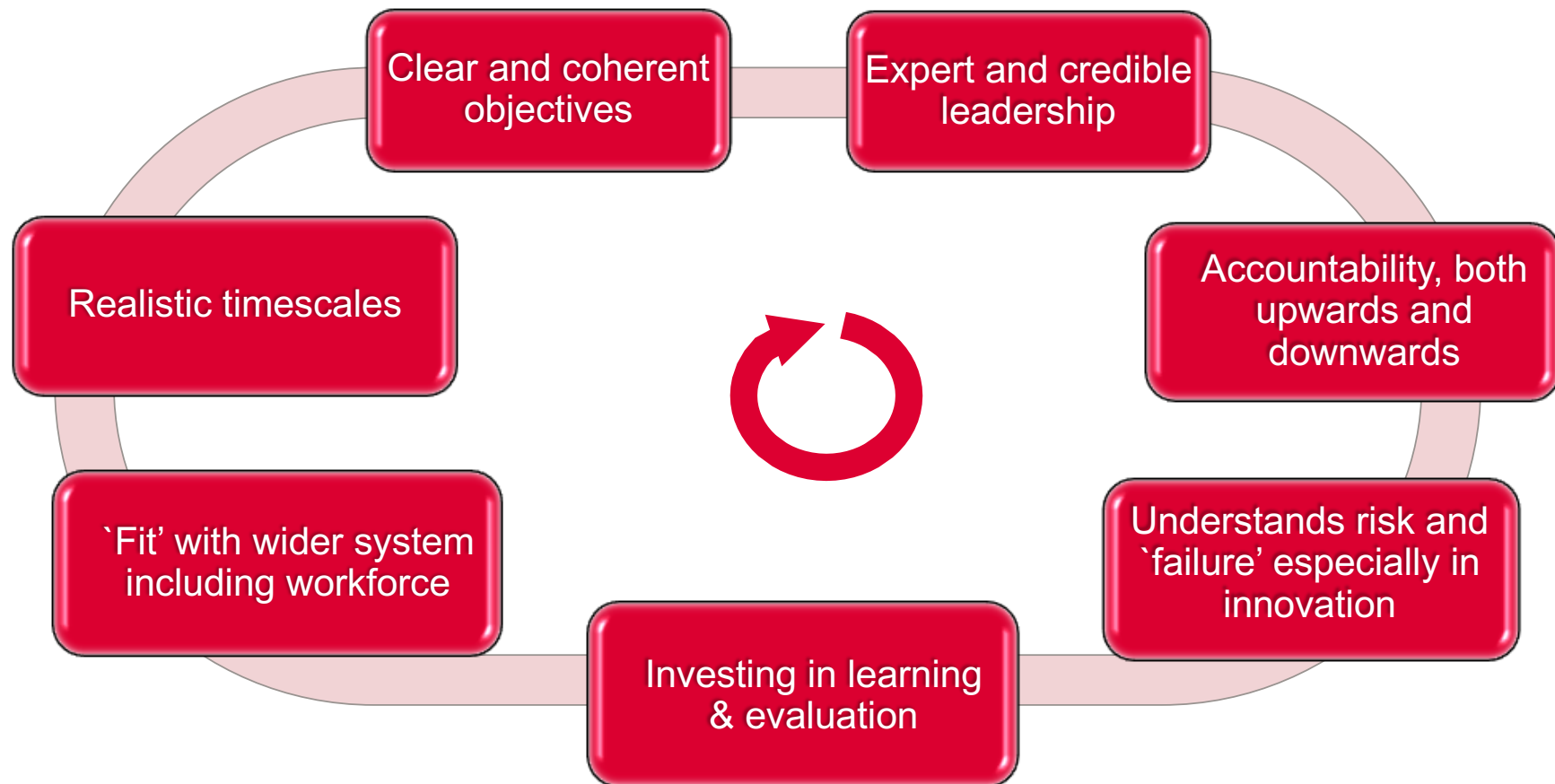
- Established in 2003 to improve the quality of education and outcomes in secondary schools in London.
- Emerged in response to the limited progress being made in London towards meeting government commitments to education, despite a number of national initiatives and policies.
- Central government ran the Challenge from the Prime Minister's Office and the Department for Education and Skills (DfES).

Girls' Education Challenge (GEC) Fund

- £354m fund set up by the Department for International Development (DFID) in 2013
- Ran for six years.
- It aims to help up to a million of the world's poorest girls improve their lives through education.

Lessons

Design of a fund



Key Components

Staff time

To support, develop and learn new ways of working including training, team development, relationship building

Programme infrastructure

On both a local and national level, including evaluation and learning

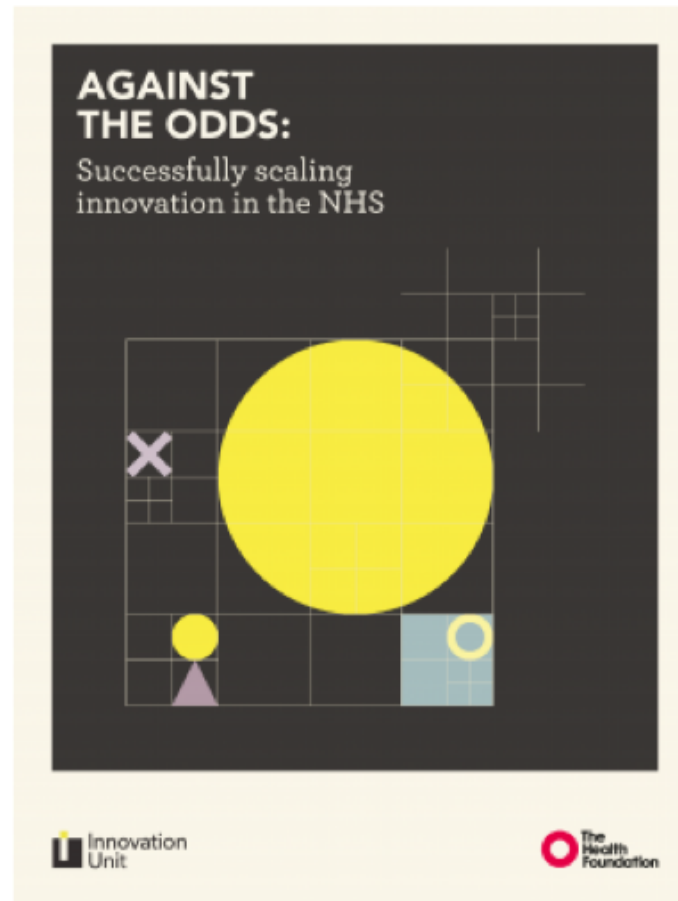
Physical Infrastructure

Including improved data and IT systems

Double running costs

Of new and existing services while the new ones are being introduced

Spread



Spread

- Majority of focus on “what we need to do”
- Then assumed that roll out will be easy.
- But often have examples of what works.
- Effort needed implementing in other settings

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Thank you

