

**NHS Scotland  
National Elective Centre  
Programme**

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National Programme Director  
Scottish Government**



Scottish Government  
Riaghaltas na h-Alba  
gov.scot

# Scotland & Ireland

- **Rising levels of chronic disease**
- **Increasing elderly population**
- **Removing private practice from public hospitals**
- **Plans for elective only hospitals**
- **The need for safe, effective and sustainable services**

**Western Isles**

**Orkney**

**Shetland**

Highland

Grampian

Tayside

Fife

Forth Valley

GGC

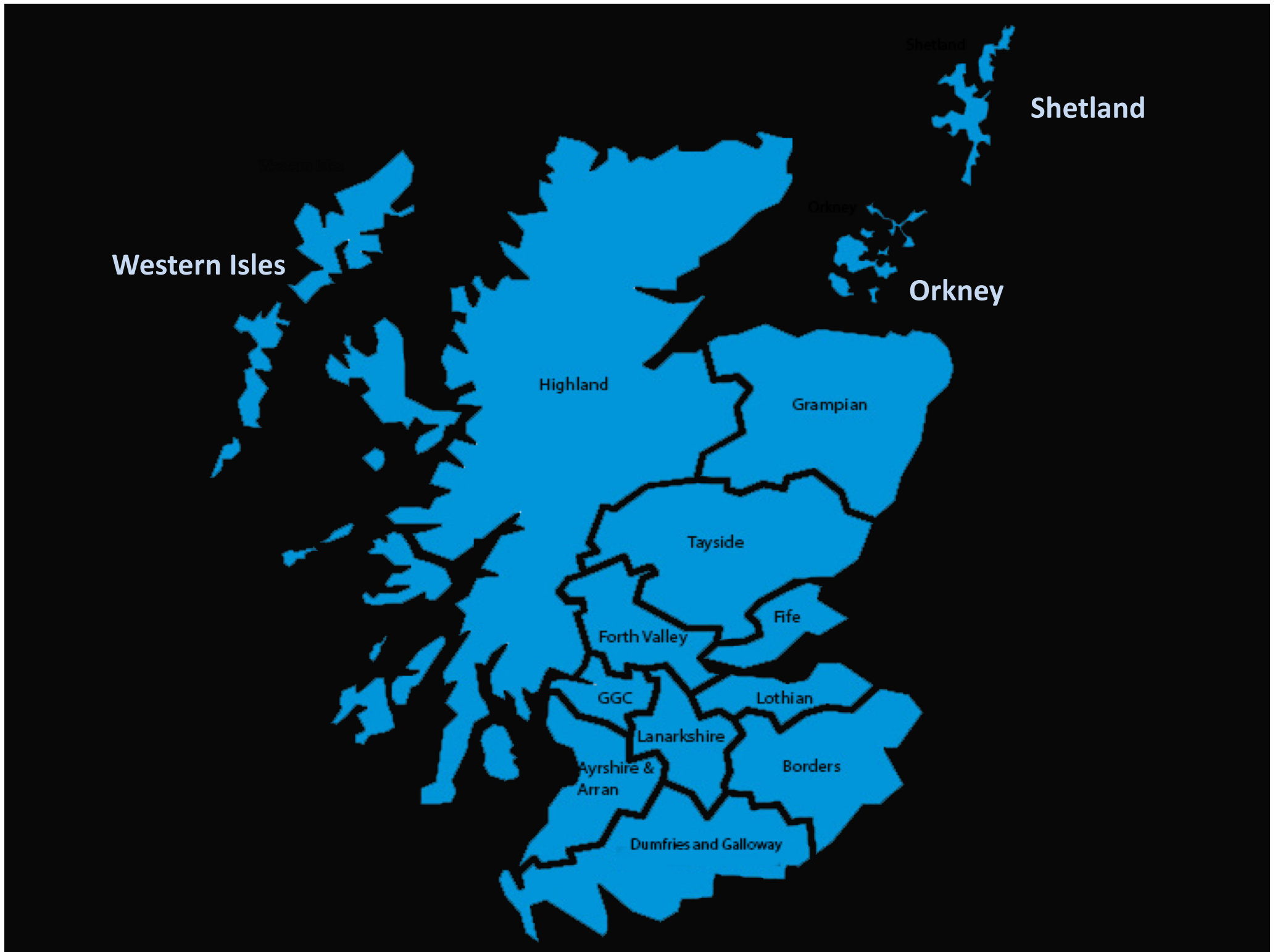
Lothian

Lanarkshire

Ayrshire &  
Arran

Borders

Dumfries and Galloway

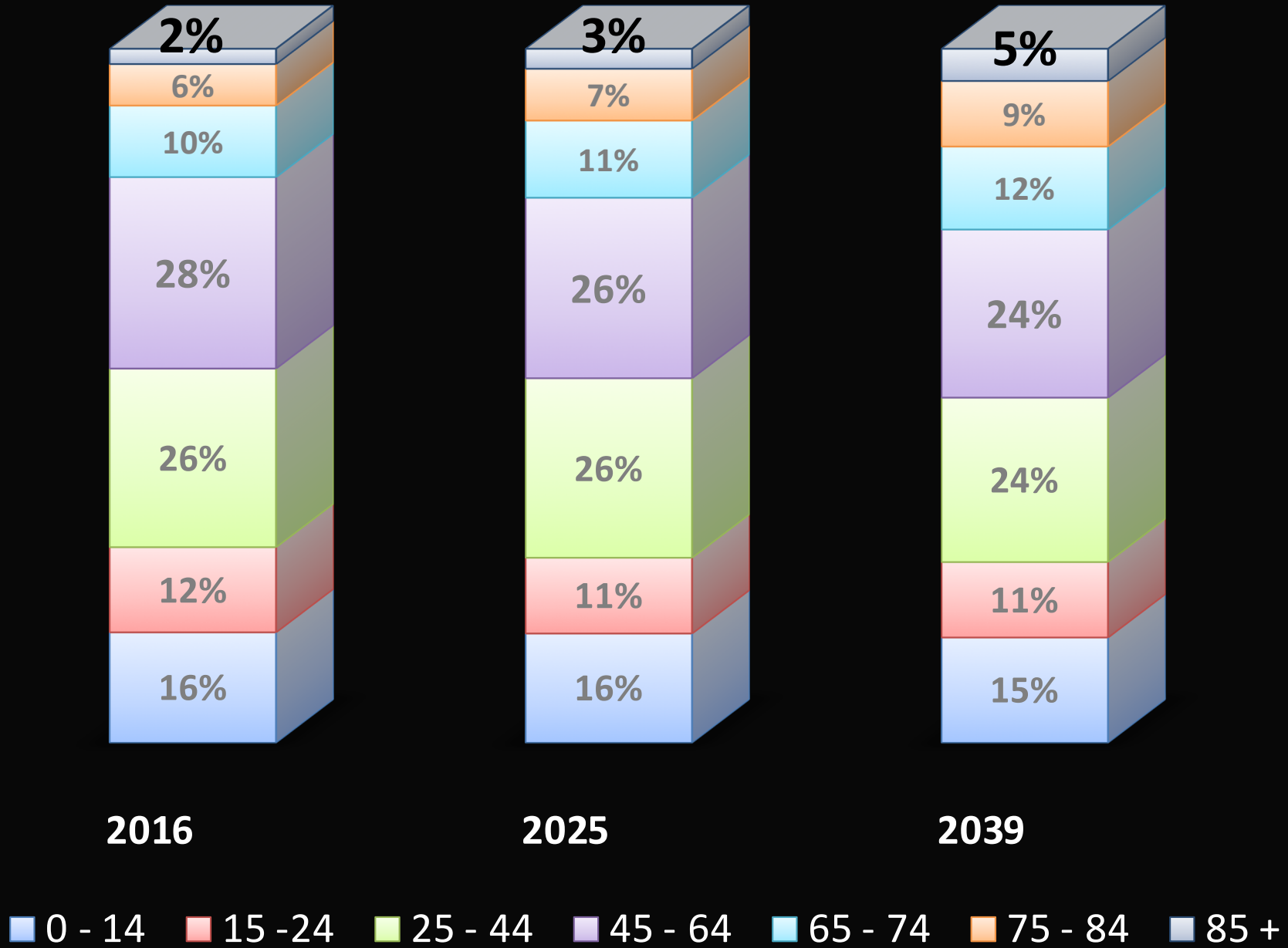


# Programme Aims

- **Create additional elective capacity**
- **Support optimum management of elective waiting times.**
- **Deliver sustainable services**
- **Adopt innovative, leading edge best practice**
- **Enhance relationships with education, research & commercial partners**
- **Eliminate the use of the private sector.**



# Demographic Change



# Anticipated Increased Demand

	<b>Baseline Activity</b> (Avg 2014-16)	<b>2020</b>	<b>2025</b>	<b>2030</b>	<b>2035</b>
<b>Cataracts</b>	42,567	47,231	51,666	56,997	61,700
<b>% Increase</b>		11%	21%	34%	45%
<b>Additional cases</b>		4,665	9,100	14,431	19,134
<b>Total Hips + Knees</b>	14,704	15,914	17,067	17,938	18,653
<b>% Increase</b>		8%	16%	22%	27%
<b>Additional cases</b>		1,210	2,363	3,234	3,949

# NHS Golden Jubilee Foundation



**Golden Jubilee  
National Hospital**



**Golden Jubilee  
Conference Hotel**

**June 21 - Highland**  
Ophthalmology  
Orthopaedics  
Theatres = 5  
(3 ophthal, 2 ortho)

**Dec 21 - Grampian**  
One-stop OP  
Endoscopy  
CT + MR  
Community Hubs  
Theatres = tbc

**Nov 19 - Forth Valley**  
Orthopaedics  
Various Elective  
Specialties, MRI  
Theatres = 2

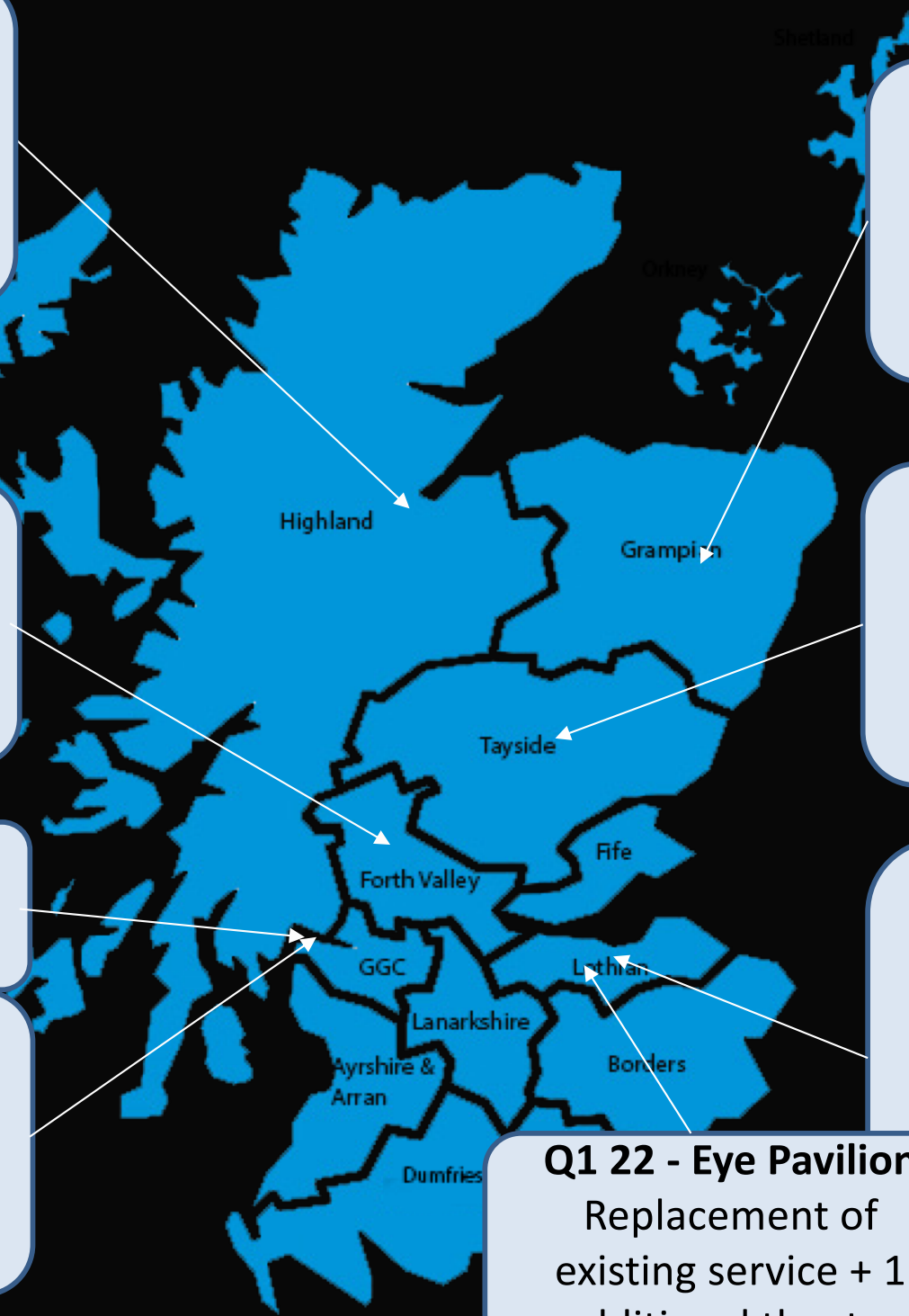
**Q1 22 - Tayside**  
Various Elective  
Specialties including  
Endoscopy  
Theatres = 6

**Apr 20 - GJ Phase 1**  
Cataracts  
Theatres = 3

**Dec 21 - GJ Phase 2**  
Orthopaedics  
General Surgery  
Endoscopy  
Theatres = 6 - 8

**Q1 22 - Lothian**  
Urology, General  
Surgery  
Colorectal Surgery  
Orthopaedics,  
Gynaecology  
Endoscopy  
Theatres = 11

**Q1 22 - Eye Pavilion**  
Replacement of  
existing service + 1  
additional theatre



# Nation Support Programmes

- **Health Facilities Scotland (HFS)**
- **National orthopaedic & ophthalmology improvement programmes**
- **Scottish Access Collaborative**
- **National Theatre Improvement Group**
- **National workforce planning**



# Risks & Challenges - Capital

## 'No completion date' for new Royal Hospital for Sick Children in Edinburgh

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The new hospital had been due to open in autumn 2017

## Fred Barry to chair board of children's hospital, Harris says

Former National Roads Authority head steps in amid controversy over the escalating cost of the project

© about 4 hours ago

Marie O'Halloran



A view of the construction site of The National Children's Hospital. Photograph: Tom Honan/The Irish Times.

# Workforce Development

- **Medical workforce projections**
- **Theatre Academies**
- **Advance Practice Development**
- **Job planning**
- **Recruitment framework**
- **Ensure current services are not destabilised**

# Lessons Learned

- **Long lead in times**
- **Costs**
- **Locations**
- **Local v National ownership/development**
- **Competing priorities & buy in**
- **Start workforce planning now**



